



# Operational Delivery Committee

## Corporate Risk Registers

Total Number of Risks For all Clusters

17

This report presents all risks at Cluster level, which fall within the remit of the Operational Delivery Committee as at November 2020.

The "heat map" opposite shows where the current assessments of those risks fall on the **Likelihood** (1 to 6) and **Impact** (1 to 4) matrix.

*For example, the current heat map shows that there are 6 risks which have a likelihood of 4 and impact of 3 (i.e. 4 x 3)*

The pages which follow, split the risks by organisational Cluster and provide detail of the controls and mitigating actions in place for each risk.

Risk Matrix by Likelihood (6) and Impact (4)



Descriptors of Risk Levels

Impact	Score							
	4	3	2	1	1	2	3	
Very Serious	4	8	12	16	20	24	28	
Serious	3	6	9	12	15	18	21	
Material	2	4	6	8	10	12	14	
Negligible	1	2	3	4	5	6	7	
Score		1	2	3	4	5	6	
Likelihood		Impossible	Almost Impossible	Very Low	Low	Significant	High	Very High